Land Improvements	ASSETS and DEFERRED OUTFLOWS of RESOURCES	Month Ending January 31, 2020	Month Ending January 31, 2019	\$ Change	% Change
Cish and Cash Equivalents - Restricted 45,864 21,925 3,939 10.00 Interstuments - Restricted 44,413 41,166 1,257 9.10 Due from Other Funds 2,19 309 (80) 29.11 Prepaid Assets 139 139 - 0.00 Total Current Assets 213,275 194,148 - 0.00 Total Current Assets 213,275 194,148 - 0.00 Copillar Assets 213,275 194,148 - 0.00 Copillar Assets 200 100,069 - 0.00 Baldings 14,263 14,774 (511) -1.5 5.0 Buildings 74,169 6,875 9.278 1.00 1.0					
Investments - Restricted					
Accounts Receivable (Net of Allowances) 16,777 8,755 8,022 9,16 Due from Other Funds 219 309 (60) 2-2-31 Inventories 2,424 2,394 30 133 Prepaid Assets 219,275 194,148 25,127 129 Non-current Assets 219,275 194,148 25,127 200 Charla (Land Canal					
Due from Other Funds					
Inventories 2,424 2,394 30 3.35 1.397					
Pepal Assets 139 139 0.00 Total Current Assets 239,275 394,146 25,127 129 Non-current Assets 239,275 394,146 25,127 129 Non-current Assets 230,275 394,146 25,127 30,000 Land Improvements 2,000 2,000 0.00 Land Improvements 2,000 2,000 0.00 Land Improvements 2,000 2,000 0.00 Land Improvements 34,000 2,000 0.00 Land Improvements 2,000 2,000 0.00 Land Improvements 34,000 34,000 0.00 Land Improvements 34,000 0.00 0.00 Land Improvements 39,255 60,388 22,867 30,000 Lond Improvement and Computer Software 39,255 60,388 22,867 30,000 Lond Improvement Pepal 30,000 30,000 30,000 Lond Improvement Pepal 30,000 30,000 30,000 Lond Improvement Pepal 30,000 32,354 1,121 0.00 Lond Improvement Pepal 30,000 32,354 1,121 0.00 Lond Improvement Pepal 30,000 32,354 1,121 0.00 Lond Improvement Pepal 30,000 30,000 30,000 30,000 Lond Improvement Pepal 30,000 30,000 30,000 30,000 Lond Improvement Pepal 30,000 30,000 30,000 30,000 Lond Improvement Pepal 30,000 30,000 30,000 Lond Improvement Liabilities 30,000 30,000 30,000 Lond Improvement Liabilities 30,000 30,000					
Total Current Assets Non-current Assets Non-current Assets Carpial Assets Land 102,069 102,069 2.003 2.003 2.003 2.003 3.000 Buildings 14,263 14,743 14				30	
Non-current Assets:				25 127	
Capital Assets: Land 102,069 102,069 2.003 2.000 Buildings 14,263 14,774 (511) -353 Equipment and Computer Software 14,263 14,774 (511) -353 Rejuipment and Computer Software 14,263 14,774 (511) -353 Rejuipment and Computer Software 92,255 69,888 22,867 33.07 Horstonic Infragreeur 1,094,711 1,094,755 (44) 30.01 Less: Accumulated Depreciation (457,387) (431,412) (26,175) 6.1 Less: Accumulated Depreciation (457,387) (431,412) (26,175) 6.1 Nort Capital Assets 921,863 923,584 1,1721 -0.27 Total Assets 921,863 923,584 1,1721 -0.27 Total Assets and Deferred Outflows of Resources: 291,863 923,584 1,1721 -0.27 Deferred Outflows of Resources: 1,125,666 1,123,453 22,015 2,015 Deferred Outflows of Resources: 1,123,456 1,123,45		213,213	154,140	25,121	12.570
Land Improvements 102,069 102,069 - 0.00 Land Improvements 2,003 1,003 2,003 1,0					
Land Improvements	•	102.069	102.069	_	0.0%
Buildings 14,263 14,774 (511) 3-55 Equipment and Computer Software 74,149 64,875 9,274 1.33 Construction in Progress 92,555 69,388 22,887 330 Construction in Progress 1,094,755 (44) 0.00 Infrastructure 1,094,755 (44) 0.00 Less: Accumulated Depreciation (457,587) 1,414,121 (26,175) 6.11 Net Capital Assets 921,863 292,3584 (1,721) -9.27 Total Non-current Assets 921,863 292,3584 (1,721) -9.27 Total Assets 1,141,138 1,117,732 23,406 2,21 Deferred Outflows of Resources Valuation of Resources Total Assets and Deferred Outflows of Resources Language of Deferred Outflows of Resources				-	0.0%
Equipment and Computer Software 74,199 64,875 9,274 1-3.3 Work in Progress Comp., Soft. - 7,132 (7,132) -10,00 Construction in Progress 92,255 69,388 22,867 33.0 Infrastructive 1,094,711 1,094,715 (44) 0.00 Less: Accumulated Depreciation (457,587) (431,412) (26,175) 6.31 Net Capital Assets 991,863 292,3584 (1,721) 4-02 Total Assets 991,863 923,584 (1,721) 4-02 Total Assets 991,863 923,584 (1,721) 4-02 Presion and Other Postemployment Benefits 4,024 5,111 (1,087) 2-13 Loss on Refunding 304 608 3041 500 Total Assets and Deferred Outflows of Resources 1,145,466 1,123,451 22,015 2-00 LABILITIES and DEFERRED INFLOWS of RESOURCES Current Labilities Accrued Typy Index 8,486 8,368 118 1.44 <td></td> <td></td> <td></td> <td>(511)</td> <td>-3.5%</td>				(511)	-3.5%
Work in Progress - Comp. Soft.	· ·				14.3%
Construction in Progress 92,255 69,388 22,867 33.07 Infrastructure 1,094,711 1,094,755 (44) 62,155 6.31 Net Capital Assets 921,863 923,584 (1,721) 0.22 Total Non-current Assets 921,863 923,584 (1,721) 0.22 Total Assets 1,141,138 1,117,732 23.406 2.21 Deferred Outflows of Resources: Pension and Other Postemployment Benefits 4,024 5,111 (1,087) 21.33 Loss on Refunding 304 5608 (304) 50.00 Total Assets and Deferred Outflows of Resources 1,145,466 1,123,451 22.01 2.01 LABILITIES and DEFERRED INFLOWS of RESOURCES Current Labilities: Accounts Payable 8,486 8,388 118 1,44 Accounts Payable 8,486 8,388 118 1,44 Accounts Payable 8,486 8,388 118 9,48 Current Labilities: <					-100.0%
Infrastructure 1,094,711 1,094,755 (44) 0.00 Less: Accumulated Depreciation (457,887) (413,1412) (26,175) 6.11 Net Capital Assets 991,863 923,584 (1,721) -0.22 Total Non-current Assets 921,863 923,584 (1,721) -0.22 Total Assets 1,141,138 1,117,732 23,406 2,13 Deferred Outflows of Resources:		92.255			33.0%
Less: Accumulated Depreciation					0.0%
Net Capital Assets 921,863 923,584 11,721 0.22 1701 0.22 1701 0.02 1701 0.02 1701 0.02 1701 0.02 1701 0.02 1701 0.02					6.1%
Total Non-current Assets					-0.2%
Total Assets					-0.2%
Deferred Outflows of Resources: Persion and Other Postemployment Benefits					
Pension and Other Postemployment Benefits 4,024 5,111 (1,087) -21.31	Total Assets			23,400	2.170
Column	Deferred Outflows of Resources:				
Total Assets and Deferred Outflows of Resources 1,145,466 1,123,451 22,015 2.005 2.005	Pension and Other Postemployment Benefits	4,024	5,111	(1,087)	-21.3%
Common	Loss on Refunding	304	608	(304)	-50.0%
Common	Total Assets and Deferred Outflows of Resources	1 145 466	1 122 451	22.015	2.0%
Due to Other Funds 1,233 1,000 233 23.33 Unearned Revenue 16,632 17,180 (548) -3.29 Revenue Bonds Payable- Restricted 28,935 22,980 5,955 25,99 Accrued Interest Payable 5,431 6,194 (763) -12.33 Calains and Compensated Absences Payable 392 374 18 4.88 Other Liabilities 709 650 59 9.13 Total Current Liabilities 62,356 57,913 4,443 7.73 Non-current Liabilities 8 62,356 57,913 4,443 7.73 Non-current Liabilities 9 10,719 13,875 (3,156) -22.79 Other Postemployment Benefits 27,661 32,186 (4,525) -14.19 Claims and Compensated Absences Payable 2,357 2,324 33 1.44 Other Non-current Liabilities 31,25 3,687 (562) -15.29 Total Valaities 350,297 390,528 (40,231) -10.33		8,486	8,368	118	1.4%
Unearned Revenue 16,632 17,180 (548) -3.29 Revenue Bonds Payable- Restricted 28,935 22,980 5,955 25.99 Accrued Interest Payable 5,431 6,194 (763) -12.39 Claims and Compensated Absences Payable 392 374 18 4.88 Other Liabilities 709 650 59 9.13 Total Current Liabilities 62,356 57,913 4,443 7.79 Non-current Liabilities 8 306,435 338,456 (32,021) -9.59 Pension 10,719 13,875 (3,156) -22.79 Other Postemployment Benefits 27,661 32,186 (4,525) -14.19 Claims and Compensated Absences Payable 2,357 2,324 33 1.44 Other Non-current Liabilities 3,125 3,687 (562) -15.29 Total Non-current Liabilities 350,297 390,528 (40,231) -10.39 Total Liabilities 13,174 10,306 2,868 27.89 <tr< td=""><td>Accrued Payroll</td><td>538</td><td>1,167</td><td>(629)</td><td>-53.9%</td></tr<>	Accrued Payroll	538	1,167	(629)	-53.9%
Revenue Bonds Payable- Restricted 28,935 22,980 5,955 25,99 Accrued Interest Payable 5,431 6,194 (763) -12,39 Claims and Compensated Absences Payable 392 374 18 4,88 Other Liabilities 709 650 59 9,19 Total Current Liabilities 62,356 57,913 4,443 7,73 Non-current Liabilities 8 306,435 338,456 (32,021) 9-9,59 Pension 10,719 13,875 (3,156) -22,79 Other Postemployment Benefits 27,661 32,186 (4,525) -14,19 Claims and Compensated Absences Payable 2,357 2,324 33 1,49 Other Non-current Liabilities 3,125 3,687 (562) -15,29 Total Non-current Liabilities 350,297 390,528 (40,231) -10,39 Total Liabilities 13,174 10,306 2,868 27,89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (Due to Other Funds	1,233	1,000	233	23.3%
Accrued Interest Payable 5,431 6,194 (763) -12.33 Claims and Compensated Absences Payable 392 374 18 4.88 Other Liabilities 709 650 59 9.19 Total Current Liabilities 62,356 57,913 4,443 7.79 Non-current Liabilities: Revenue Bonds Payable 306,435 338,456 (32,021) -9.59 Pension 10,719 13,875 (3,156) -22.79 Other Postemployment Benefits 27,661 32,186 (4,525) -14.19 Claims and Compensated Absences Payable 2,357 2,324 33 1.49 Other Non-current Liabilities 3,125 3,687 (562) -15.29 Total Non-current Liabilities 350,297 390,528 (40,231) -10.39 Total Liabilities 13,174 10,306 2,868 27.89 Deferred Inflows of Resources Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89	Unearned Revenue	16,632	17,180	(548)	-3.2%
Claims and Compensated Absences Payable 392 374 18 4.88 Other Liabilities 709 650 59 9.13 Total Current Liabilities 62,356 57,913 4,443 7.79 Non-current Liabilities: 8 Revenue Bonds Payable 306,435 338,456 (32,021) 9.59 Pension 10,719 13,875 (3,156) -22.79 Other Postemployment Benefits 27,661 32,186 (4,525) -14.19 Claims and Compensated Absences Payable 2,357 2,324 33 1.49 Other Non-current Liabilities 3,125 3,687 (562) -15,29 Total Non-current Liabilities 350,297 390,528 (40,231) -10,30 Total Liabilities 412,653 448,441 (35,788) 8.09 Deferred Inflows of Resources 425,827 458,747 (32,920) -7,29 NET POSITION NET POSITION S 594,718 562,756 31,962 5.79 Restricted for Deb	Revenue Bonds Payable- Restricted	28,935	22,980	5,955	25.9%
Other Liabilities 709 650 59 9.13 Total Current Liabilities 62,356 57,913 4,443 7.73 Non-current Liabilities: Revenue Bonds Payable 306,435 338,456 (32,021) 9.59 Pension 10,719 13,875 (3,156) -22.79 Other Postemployment Benefits 27,661 32,186 (4,525) -14.19 Claims and Compensated Absences Payable 2,357 2,324 33 1.49 Other Non-current Liabilities 3,125 3,687 (562) -15.29 Total Liabilities 350,297 390,528 (40,231) -10.39 Total Liabilities 412,653 448,441 (35,788) -80 Deferred Inflows of Resources Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION NET POSITION 594,718 <td< td=""><td>Accrued Interest Payable</td><td>5,431</td><td>6,194</td><td>(763)</td><td>-12.3%</td></td<>	Accrued Interest Payable	5,431	6,194	(763)	-12.3%
Total Current Liabilities	Claims and Compensated Absences Payable	392	374	18	4.8%
Non-current Liabilities: Revenue Bonds Payable 306,435 338,456 (32,021) -9.57 Pension 10,719 13,875 (3,156) -22.79 Other Postemployment Benefits 27,661 32,186 (4,525) -14.19 Claims and Compensated Absences Payable 2,357 2,324 33 1.49 Other Non-current Liabilities 3,125 3,687 (562) -15.29 Total Non-current Liabilities 350,297 390,528 (40,231) -10.39 Total Liabilities 412,653 448,441 (35,788) -8.09 Deferred Inflows of Resources: Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION NET POSITION 594,718 562,756 31,962 5.79 Restricted for Debt Repayments 58,050 60,997 (2,947) 4.89 Restricted for Uninsured Risk	Other Liabilities	709	650	59	9.1%
Revenue Bonds Payable 306,435 338,456 (32,021) 9-55 Pension 10,719 13,875 (3,156) -22.79 Other Postemployment Benefits 27,661 32,186 (4,525) -14.19 Claims and Compensated Absences Payable 2,357 2,324 33 1.49 Other Non-current Liabilities 3,125 3,687 (562) -15.29 Total Non-current Liabilities 350,297 390,528 (40,231) -10.39 Total Liabilities 412,653 448,441 (35,788) -8.09 Deferred Inflows of Resources: Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION Net Investment in Capital Assets 594,718 562,756 31,962 5.79 Restricted for Delt Repayments 58,050 60,997 (2,947) -4.89 Restricted for Uninsured Risks 3,788 3,670	Total Current Liabilities	62,356	57,913	4,443	7.7%
Revenue Bonds Payable 306,435 338,456 (32,021) 9-55 Pension 10,719 13,875 (3,156) -22.79 Other Postemployment Benefits 27,661 32,186 (4,525) -14.19 Claims and Compensated Absences Payable 2,357 2,324 33 1.49 Other Non-current Liabilities 3,125 3,687 (562) -15.29 Total Non-current Liabilities 350,297 390,528 (40,231) -10.39 Total Liabilities 412,653 448,441 (35,788) -8.09 Deferred Inflows of Resources: Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION Net Investment in Capital Assets 594,718 562,756 31,962 5.79 Restricted for Delt Repayments 58,050 60,997 (2,947) -4.89 Restricted for Uninsured Risks 3,788 3,670	Non-current Liabilities				
Pension 10,719 13,875 (3,156) -22.77 Other Postemployment Benefits 27,661 32,186 (4,525) -14.19 Claims and Compensated Absences Payable 2,357 2,324 33 1.49 Other Non-current Liabilities 3,125 3,687 (562) -15,29 Total Non-current Liabilities 350,297 390,528 (40,231) -10,39 Total Liabilities 412,653 448,441 (35,788) -8.09 Deferred Inflows of Resources: Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION NET POSITION S6,050 60,997 (2,947) -4.89 Restricted for Delta Repayments 58,050 60,997 (2,947) -4.89 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 <tr< td=""><td></td><td>306.435</td><td>338.456</td><td>(32.021)</td><td>-9.5%</td></tr<>		306.435	338.456	(32.021)	-9.5%
Other Postemployment Benefits 27,661 32,186 (4,525) -14.19 Claims and Compensated Absences Payable 2,357 2,324 33 1.49 Other Non-current Liabilities 3,125 3,687 (562) -15.29 Total Non-current Liabilities 350,297 390,528 (40,231) -10.39 Total Liabilities 412,653 448,441 (35,788) -8.09 Deferred Inflows of Resources: Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION Net Investment in Capital Assets 594,718 562,756 31,962 5.79 Restricted for Debt Repayments 58,050 60,997 (2,947) 4.88 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59 </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Claims and Compensated Absences Payable 2,357 2,324 33 1.49 Other Non-current Liabilities 3,125 3,687 (562) -15.29 Total Non-current Liabilities 350,297 390,528 (40,231) -10.39 Total Liabilities 412,653 448,441 (35,788) -8.09 Deferred Inflows of Resources: Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION NET POSITION 594,718 562,756 31,962 5.79 Restricted for Debt Repayments 58,050 60,997 (2,947) 4.88 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59					-14.1%
Other Non-current Liabilities 3,125 3,687 (562) -15.29 Total Non-current Liabilities 350,297 390,528 (40,231) -10.33 Total Liabilities 412,653 448,441 (35,788) -8.09 Deferred Inflows of Resources: Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION Net Investment in Capital Assets 594,718 562,756 31,962 5.77 Restricted for Debt Repayments 58,050 60,997 (2,947) -4.89 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59					1.4%
Total Non-current Liabilities 350,297 390,528 (40,231) -10.39 Total Liabilities 412,653 448,441 (35,788) -8.09 Deferred Inflows of Resources: Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION Net Investment in Capital Assets 594,718 562,756 31,962 5.79 Restricted for Debt Repayments 58,050 60,997 (2,947) -4.89 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59					-15.2%
Total Liabilities 412,653 448,441 (35,788) -8.03 Deferred Inflows of Resources: Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION Net Investment in Capital Assets 594,718 562,756 31,962 5.77 Restricted for Debt Repayments 58,050 60,997 (2,947) -4.88 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59					-10.3%
Pension and Other Postemployment Benefits 13,174 10,306 2,868 27.89 Total Liabilities and Deferred Inflows of Resources 425,827 458,747 (32,920) -7.29 NET POSITION Net Investment in Capital Assets 594,718 562,756 31,962 5.79 Restricted for Debt Repayments 58,050 60,997 (2,947) 4.88 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59	Total Liabilities				-8.0%
NET POSITION 425,827 458,747 (32,920) -7.29 Net Investment in Capital Assets 594,718 562,756 31,962 5.79 Restricted for Debt Repayments 58,050 60,997 (2,947) -4.89 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59	Deferred Inflows of Resources:				
NET POSITION Net Investment in Capital Assets 594,718 562,756 31,962 5.79 Restricted for Debt Repayments 58,050 60,997 (2,947) -4.89 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59	Pension and Other Postemployment Benefits	13,174	10,306	2,868	27.8%
Net Investment in Capital Assets 594,718 562,756 31,962 5.79 Restricted for Debt Repayments 58,050 60,997 (2,947) 4.88 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59	Total Liabilities and Deferred Inflows of Resources	425,827	458,747	(32,920)	-7.2%
Restricted for Debt Repayments 58,050 60,997 (2,947) -4.88 Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 44 204 45.99 Unrestricted 62,435 36,837 25,598 69.59	NET POSITION				
Restricted for Uninsured Risks 3,788 3,670 118 3.29 Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59	Net Investment in Capital Assets	594,718	562,756	31,962	5.7%
Restricted for Facility Sustainment 648 444 204 45.99 Unrestricted 62,435 36,837 25,598 69.59	Restricted for Debt Repayments	58,050	60,997	(2,947)	-4.8%
Unrestricted <u>62,435</u> <u>36,837</u> <u>25,598</u> <u>69.59</u>	Restricted for Uninsured Risks	3,788	3,670	118	3.2%
	Restricted for Facility Sustainment	648	444	204	45.9%
Total Net Position \$ 719,639 \$ 664,704 \$ 54,935 8.39	Unrestricted	62,435	36,837	25,598	69.5%
	Total Net Position	\$ 719,639	\$ 664,704	\$ 54,935	8.3%

NEW HAMPSHIRE TURNPIKE SYSTEM STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - UNAUDITED Compare Month and Year-to-Date Ended January 31, 2020 v. 2019

(Dollars in Thousands)

(Dollars III Tribusurius)	FY 2020 Month Ending January 31, 2020	FY 2019 Month Ending January 31, 2019	\$ Change	% Change	FY 2020 Year-to-Date January 31, 2020	FY 2019 Year-to-Date January 31, 2019	\$ Change	% Change
OPERATING REVENUES			7	71 4114119			7	71 111111
Toll Revenue - Cash	1,587	1,605	(18)	-1.1%	15,162	16,079	(917)	-5.7%
Toll Revenue - E-ZPass	8,089	7,649	440	5.8%	65,028	63,898	1,130	1.8%
Other Toll Operating Revenue (Net of Allowances)	592	540	52	9.6%	3,804	3,468	336	9.7%
Transponder Revenue	67	66	1	1.5%	477	528	(51)	-9.7%
Total Operating Revenues	10,335	9,860	475	4.8%	84,471	83,973	498	0.6%
OPERATING EXPENSES								
Personnel Services	903	1,001	(98)	-9.8%	6,244	6,117	127	2.1%
Payroll Benefits	546	518	28	5.4%	3,792	3,478	314	9.0%
Enforcement	884	577	307	53.2%	4,710	4,749	(39)	-0.8%
Renewal & Replacement	127	155	(28)	-18.1%	10,098	8,009	2,089	26.1%
Supplies, Materials and Other	125	314	(189)	-60.2%	716	692	24	3.5%
Consultants and Contracts	87	83	4	4.8%	779	759	20	2.6%
Equipment and Repairs	452	456	(4)	-0.9%	2,822	2,914	(92)	-3.2%
Indirect Costs	271	211	60	28.4%	1,504	1,461	43	2.9%
Welcome Centers	82	80	2	2.5%	569	508	61	12.0%
Heat, Light and Power	111	151	(40)	-26.5%	562	628	(66)	-10.5%
Bank and Credit Card Fees	302	282	20	7.1%	2,171	1,889	282	14.9%
Rentals	150	183	(33)	-18.0%	671	499	172	34.5%
E-ZPass Processing Fees	739	586	153	26.1%	5,211	3,163	2,048	64.7%
Transponder Expense	59	70	(11)	-15.7%	431	475	(44)	-9.3%
Depreciation and Amortization	2,152	2,020	132	6.5%	15,062	14,142	920	6.5%
Total Operating Expenses	6,990	6,687	303	4.5%	55,342	49,483	5,859	11.8%
Operating Income	3,345	3,173	172	5.4%	29,129	34,490	(5,361)	-15.5%
NON-OPERATING REVENUES (EXPENSES)								
Investment Income	382	383	(1)	-0.3%	1,678	1,278	400	31.3%
Facilities Rental and Concession Revenue	106	85	21	24.7%	745	593	152	25.6%
Facility Sustainment Reserve	18	15	3	20.0%	134	121	13	10.7%
Build America Bonds Subsidy	158	245	(87)	-35.5%	1,699	1,709	(10)	-0.6%
Miscellaneous Income	131	1	130	13000.0%	757	440	317	72.0%
Gain on the Sale of Other Capital Assets	2	-	2	100.0%	15	22	(7)	-31.8%
Interest on Bonds and Note	(1,184)	(1,269)	85	-6.7%	(7,846)	(7,974)	128	-1.6%
Miscellaneous Expense	(12)	(3)	(9)	300.0%	(269)	(16)	(253)	1581.3%
Local Non-Operating Expenses	-	-	-	0.0%	(596)	(307)	(289)	94.1%
Total Non-operating Revenues (Expenses)	(399)	(543)	144	-26.5%	(3,683)	(4,134)	451	-10.9%
Change in Net Position	2,946	2,630	316	12.0%	25,446	30,356	(4,910)	-16.2%
Net Position -January 1/July 1	716,693	662,074	54,619	8.2%	694,193	634,348	59,845	9.4%
Net Position - January 31	\$ 719,639	\$ 664,704	\$ 54,935	8.3%	\$ 719,639	\$ 664,704	\$ 54,935	8.3%